

The bimonthly newsletter of BKR INTERNATIONAL, the premier association of independent accounting and business advisory firms.

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## CHAIRMAN'S LETTER



A brand new season of activity is once again upon us as we make preparations for our most important event of the year – **BKR's 2013 Annual Worldwide Meeting** – at The Shelbourne Hotel in Dublin, Ireland, from October 19-22. I am pleased to advise that **each member firm receives one free registration**, which includes all business sessions and social events.

For the complete business agenda and program highlights, see **page 2**, and be sure to visit the BKR website for more information, including links to our online meeting registration and hotel reservation systems, as well as complete program details. Registration is due by **Friday, September 13**.

Program topics are varied, and will include insight into the rapidly growing Asian economies, global trends in professional services, tips for

improving your business relationships, and an update on new and emerging technologies, among many other timely and technical issues. I strongly encourage each of you to send more than one representative so that you can expand your firm's collective knowledge and strengthen your ties with fellow BKR members.

In the interim, please be sure that your country's **Doing Business Brochure** and corporate tax information is up-to-date. These are valuable tools for all of our firms and their clients, but only if they are kept up-to-date. Check the website, or contact the Executive Office for assistance.

In addition to an outstanding business program, the social agenda will offer you a unique glimpse of the colorful history and rich culture of Dublin and its surrounding areas. And, if you're a golfer, consider pitting your skills against your fellow members at BKR's first annual Easy Ryder Cup Golf Tournament, to be held at two of Dublin's premier courses, St Anne's and Powerscourt, on October 18 and 19,

*Continued on page 7*

## 2013 CENTRAL/EASTERN EUROPEAN MEETING

by Stephen Hamlet (London)



**Stephen  
Hamlet**

Eighteen delegates from 11 countries attended the second consecutive annual subregional meeting for Central/Eastern European members. On Thursday afternoon, June 20, our host firm, **ARTUS**, invited delegates to their offices in Vienna, Austria, for a reception. This was followed by a "Treasure Hunt" around the city of Vienna – a fabulous idea to explore the city and get to know some of the magnificent architecture and history of Austria's capital city. In record temperatures approaching 40 degrees Celsius, delegates were divided into teams for this fun activity, with all

eventually completing the hunt and meeting up at the fantastic Sirbu restaurant for an amazing, authentic experience, with its beautiful vineyard setting for al fresco dining.

The business sessions commenced on Friday, June 21. Following an introduction from **Wolfgang Dibiasi** of Artus, I, as the region's executive director, welcomed everyone to the meeting. On the previous morning, I presented to the managers team of Artus, leading a most beneficial "Question and Answer" session on BKR International, promoting the many opportunities available in belonging to the association.

Presentations on the Friday morning involved  
*Continued on page 5*

# DUBLIN TO HOST 2013 ANNUAL WORLDWIDE MEETING

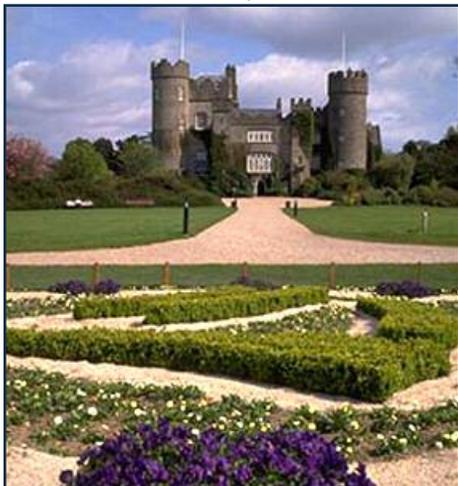
## BUSINESS AGENDA

### FRIDAY, OCTOBER 18

EMEA Regional Board Meeting  
EMEA and Asia/Pacific Regional Boards Joint Meeting

### SATURDAY, OCTOBER 19

Worldwide Board Meeting



### MONDAY, OCTOBER 21

Welcome and Introductions  
Worldwide Chairman's Report  
Chindia, Chimerica, or Will the Celtic Tiger Roar Again? – Lessons for Ireland, Europe, and the Rest of the World  
Around the World in 60 Minutes: Critical Insights, Data, and Intelligence on Professional Services  
Knowing Me Knowing You: A Guide to Better Business Relationships  
Breakout Groups  
Orientation for New Firms

### TUESDAY, OCTOBER 22

Review and Vote on Audited Financial Statements and Budget  
Regional Reports  
International Tax and Standards Updates  
Doing Business in Ireland  
Regulation, Registration, and Risk: Tax Practice for Profit in the 21st Century  
Networking and Diasporas: Their Key Role in Global Economic Recovery  
Consumerization of IT and the Impact on Small to Medium Businesses  
Closing Remarks and Adjournment

## PROGRAM HIGHLIGHTS

### MONDAY, OCTOBER 21

On Monday morning, Chairman **Angelo Colombo** (Milan) will report on the business of BKR. Following, chief economist at KBC Bank Ireland, Austin Hughes, will analyze critical international data and external imbalances, and whether the policy prescriptions now being recommended and implemented are grounded in the proper understanding to give them a realistic chance of success. Ana Gyorkos, editor of *International Accounting Bulletin*, will provide insights from her recent visit to China, where she spoke at one of the profession's most important events of the year, the China International Fair for Trade in Services, and visited the offices of the Chinese Institute of CPAs. The morning session will conclude with Helena Sharpstone, a learning and development specialist, who will demonstrate how we can adapt our personality styles to succeed in a wide range of business situations and improve our working relationships.

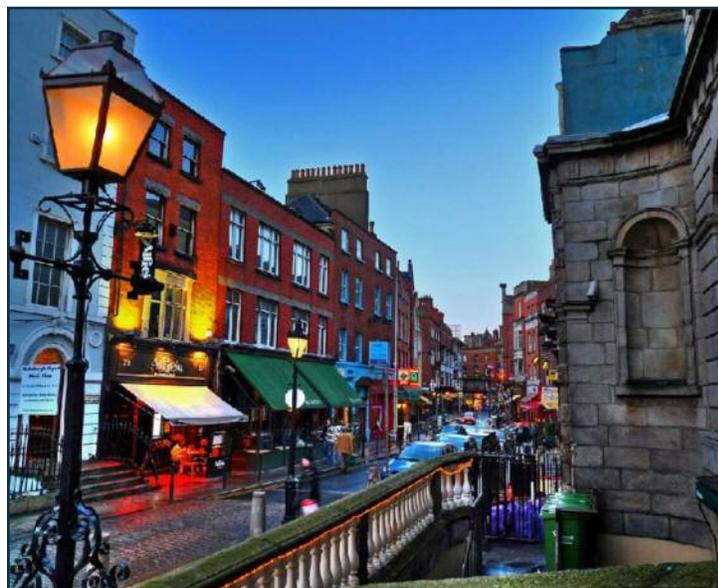
Monday afternoon will be devoted to our popular breakout sessions by topic to include:

- Expanding Your Transnational Business Opportunities
- Implementing IFRS – Ready or Not, Here They Come!
- International Tax Workshop
- Managing Your Firm in the 21st Century

### TUESDAY, OCTOBER 22

On Tuesday morning, Vice Chairman **Howard Rosen** (St. Louis) will review and call for a vote on BKR's audited financial statements, followed by regional and international committee reports. Our host, **Geoffrey Lewis**, will then highlight the advantages of "Doing Business in Ireland." The morning session will conclude with international tax expert, Ian Hayes, vice president of the Confédération Fiscale Européenne, whose presentation "Regulation, Registration, and Risk: Tax Practice for Profit in the 21st Century," will focus on the gradual globalization of all tax practices worldwide.

The afternoon session will begin with networking guru and international speaker, Kingsley Aikins, who will present, "Networking and Diasporas: Their Key Role in Global Economic Recovery," and the necessity of networking and connectiveness for success in today's business environment. The meeting will conclude with a presentation by IT Consultant Ronan Murphy on "Consumerization of IT and the Impact on Small to Medium Businesses," as well as the latest hardware and software to facilitate firm management.



# MEMBER PROFILE:

## EAST ASIA SENTINEL LIMITED (HONG KONG)

Headquartered in Hong Kong with an office in Shanghai, for more than 40 years, **East Asia Sentinel Group** has been providing international investors in China and Hong Kong with high-quality, professional services in the areas of: cross-border tax, investment structure, mergers and acquisitions, business consulting, IPO management, taxation, accounting, auditing, and trade and company secretarial services.

East Asia Sentinel Group is served by nine internationally trained partners and over 90 professional team members with vast knowledge and background in a wide range of cross-border professional expertise and services enabling the firm to provide value added services to clients from many regions worldwide.

The group is committed to helping clients achieve more and create value in all aspects of their business. This is derived by developing business opportunities and managing risks both locally and internationally.

Rarely found in Asian firms, East Asia Sentinel Group has a very strong US tax practice, which offers comprehensive US taxation advice, tax planning, and tax appeal services to US expatriates, entrepreneurs, and investors. With the increase in demand for US tax services in China, East Asia Sentinel Group brought its US tax practice to Shanghai in 2013 in order to provide the same high-quality professional

service in China to Americans, and to Chinese investors in the US, that it has been providing for over 40 years to its clients in Hong Kong.

**Charlie Smith**, one of the founding partners of the group, heads the US Taxation practice in Hong Kong and Shanghai. He is a recognized expert in his field in this part of the world. With over 40 years of experience advising international and US companies and individuals on special issues relating to setting up new businesses in China and Hong Kong, and expanding



**Charlie Smith**



**Shanghai Partner Joanne Ly**

existing businesses to the China mainland, Charlie provides practical solutions for his clients. His involvement in pre-IPO restructuring, mergers and acquisitions deal structuring, and other business tax advisory projects, has established his leadership in those fields.

**Robert Lew**, one of the founding partners of the group, heads the International Taxation Services (including Hong Kong and PRC taxation services) of the firm. He has extensive experience in consulting services, especially in projects such as corporate re-organization for mergers and acquisitions, management of initial public listing process and formulation of

business models for start-up companies.

For over 20 years, East Asia Sentinel Group has been a proud and active member of BKR International.

For more information about East Asia Sentinel Group, please visit <http://www.eastasiasentinel.com>.



**Robert Lew**

### East Asia Sentinel Group Overview

- An active member of BKR International for more than 20 years
- More than 40 years of success in Asia
- Based in Hong Kong with an office in Shanghai
- More than 80 accounting and tax professionals
- A one-stop shop for a broad range of professional services, including assurance, accounting, taxation, and company secretary
- Strong US tax practice in Asia

### Service Lines

- Cross-border tax planning
- Cross-border structuring
- Mergers and acquisitions
- US, Hong Kong, and China Taxation
- Business consulting
- IPO management
- Audit and assurance
- Accounting services
- Trade
- Company secretary

### Specializations

- Investment funds and holdings
- Brokerage firms
- Manufacturing and distribution
- Energy
- Food and beverage
- Entertainment
- High net worth individuals



**Hong Kong Partners Winnie Yim and Flora Chiang**

# EURUS CONVENTION LE TOUQUET: JULY 3–6, 2013

The 24th Eurus Convention officially kicked off in Le Touquet, France, on Wednesday, July 3, with a cocktail reception and delightful buffet dinner at the fabulous Westminster Hotel.

It was with great pleasure that the EMEA Region's executive director, **Stephen Hamlet** (London), accepted the invitation of **Sébastien Bouchindhomme** (Paris), the secretary general of **Eurus**, and attended the convention, representing BKR International.

The Eurus alliance consists of some 45 member firms throughout France, seven of whom are direct members of BKR International. All sessions were naturally conducted in French, which tested the regional director's knowledge of the language he had learned several years ago at school, yet seldom practised since.

On Thursday morning, following a charming welcome from the president of Eurus, **Benoît Debois** (Orléans), presentations commenced with a look at what lies ahead on

the horizon for the Eurus alliance, followed by an interesting and most encouraging presentation on the franchise initiative.

Stephen Hamlet then presented a current overview of BKR International, paying particular attention to the EMEA Region. He started with a brief introduction in his very best "French" but soon drifted into his much more familiar English language. **Jacqueline Wolfovski** (Paris) was on hand for any necessary translation, and **Pascal Bejon** (Paris) kindly summed up at the end in his (presumably much better) French!

The presentation was very well received and deemed of great value to those delegates of Eurus firms who do not get involved in the events and conferences of the international association, helping them learn more about the benefits of belonging to BKR International and the resources available to their firms, their clients, and their target clients.

The remainder of the morning consisted of reports from the leaders of various busi-

ness practice groups within Eurus.

After lunch, breakout sessions commenced, which provided opportunities for delegates to work together to come up with ideas and solutions to practical case studies (and for the executive director to continue to test his understanding of the French language!).

Thursday night was reserved for a most splendid gala dinner of French gastronomic cuisine and fine wines, along with magic tricks and a "karaoke game," whereby each table had a chance to complete song lyrics in order to win the prize. Unfortunately, all songs were French and did not appear to have made it too far across La Manche into the ears of the EMEA director, who was clearly left at rather a disadvantage. The evening, however, was wonderful, and the hospitality afforded to BKR's representative was superb.

Congratulations to Eurus on a successful convention, and wishes for even greater success in the coming year for the firms in their alliance and as part of BKR International.



**The 24th Eurus Convention was held from July 3-6 at the Westminster Hotel in Le Touquet, France.**

# 2013 CENTRAL/EASTERN EUROPEAN MEETING

(Continued)

*Continued from page 1*

each BKR member office reporting to the group on the last 12 months of activities, including a summary of the local economic environment and an overview of their firm's performance and recent developments. This encouraged much interaction and discussion, with delegates learning from each member, providing them with ideas and interesting thoughts to pursue for their own individual practices.

After lunch, **Rene van den Outenaar** of **Molade Trust Management B.V.** (Amstelveen) presented a very interesting look at the "Sporting World" in respect of administration and tax advice for a number of matters, including those related to intellectual property.

Rene's presentation was especially current given recent publicity around tax investigations of some top sports personalities.

**Wolfgang Schmid** from host firm **Artus** (Vienna) introduced a fascinating take on the standard Doing Business presentations by inviting two of Artus' clients and asking

them to describe their experiences when setting up business in Austria. This discussion-led session was an exciting way to learn about some of the practical challenges involved.

**Panayotis Diallinas** (Athens) of **Eurofast**, the tax practice of **Euroglobal SEE Audit Limited**, followed this by presenting a brief but very useful summary of "Doing Business in the Balkans."

The day finished with an interactive discussion on the various marketing activities member firms were pursuing to help boost their client base. Delegates left Vienna with a taste of a wonderful city, better knowledge of fellow member firms throughout the Central/Eastern European Region, and some new and exciting ideas to consider.



Members of BKR's Central/Eastern European subregion gathered at the offices of ARTUS on June 20-21.

## HOWARD ROSEN AND KENNETH LAKS QUOTED IN FISCAL TIMES

**Howard Rosen** (St. Louis) and **Kenneth Laks** (Long Island) were quoted in the article, "Confused IRS Tax Rules Threaten Obamacare Rollout," which appeared on *The Fiscal Times* website on June 19. Visit <http://www.thefiscaltimes.com/Articles/2013/06/19/Confused-IRS-Tax-Rules-Threaten-Obamacare-Rollout.aspx#page1> to read the complete article.

The two were also interviewed for the July 1 article, "7 Ways Businesses Can Dodge Obamacare." Read the story in full at <http://www.thefiscaltimes.com/Articles/2013/07/01/7-Ways-Businesses-Can-Dodge-Obamacare.aspx#page1>.

## PARTNERS MEET IN PUERTO RICO

On May 23, **Juan Santivañez** of BKR Member Firm **Santivañez Guarniz y Asociados Sociedad Civil** (Lima) visited the offices of **P.S.V., Certified Public Accountants and Consultants** (San Juan) and met with Tax Director **Carlos Vélez** and Audit Director **José Solla**.

The group discussed the operations of accounting, audit, and commercial businesses in Puerto Rico, as well as reviewed relevant audit software. They also

explored the possibility of worker exchange and client referral programs between the two firms.



**Juan Santivañez and Carlos Vélez**

# MEMBERS IN THE NETHERLANDS TAKE THEIR MESSAGE OVER THE POND AND ON THE ROAD

BKR members **Flynth** and **Molade Trust Management B.V.**, along with Maco Customs Services BV, debuted their first US Roadshow entitled, "The Netherlands – the Best Gateway for Doing Business in Europe."

The Dutch "roadies" made stops in New York, where they were warmly hosted by BKR members **Anchin, Block & Anchin LLP**, and then made their way to Houston, where they were welcomed by BKR firm **Briggs & Veselka Co.** Attendees at the event included local professionals and business leaders considering international expansion.

Hans Maessen, principal of Maco Customs Services BV, explained why the Netherlands is the preferred location within Europe as a result of its well-organized customs operations, a solid reputation for being a reliable business partner, and its smooth infrastructure for distribution to other EU/EMEA countries. As a result, foreign businesses can have unique advantages by using local fiscal representation.

Next, **Rob Zevenbergen**, chairman of Flynth's VAT group and a member of the international trade and customs group, explained how Holland's unique VAT deferment system

allows businesses in many circumstances to avoid paying any VAT on import and subsequent local deliveries. Deliveries to other EU countries are also zero rated. Consequently, doing business via the Netherlands can offer cash flow advantages that other EU states cannot.

**Coen Hissink**, of Molade Trust Management B.V., covered the formalities of establishing a legal entity in the Netherlands and how his firm can help with the various compliance requirements.

**Peter Janssen**, chairman of Flynth International Group, outlined the distinct advantages of forming a company in the Netherlands, particularly a holding company, since the Netherlands offers a unique participation exemption, no capital tax and, best of all, an international tax treaty network with the lowest taxation rates!

**Rene van den Outenaar**, of Molade Trust Management/Crown Licensing, rounded out the day explaining the financially rewarding option of routing royalties via the Netherlands.

Flynth, Molade, and Maco are ready and willing to invest their time, resources, and frequent-flyer miles to expand mutual business

with other BKR members! Please do not hesitate to contact one of the speakers below if you would like information on the presentations or to set up a roadshow for your firm's clients and prospects. We are open to suggestions at any time!

Sincerely,

Peter Janssen: peter.janssen@flynth.nl  
Rob Zevenbergen: rob.zevenbergen@flynth.nl  
Rene van den Outenaar: info@crowncustoms.com  
Coen Hissink: coen@molade.nl  
Hans Maessen: j.maessen@maco.nl

**BKR  
ANNOUNCES  
2013  
SCHOLARSHIP  
WINNERS**

BKR International announced an increase in the size of its international scholarships for accounting students in 2013, from individual awards of \$2,000 to \$3,000.

Four of this year's five recipients, proposed by local firms in each region and approved by the World Board, have already been announced in three of BKR International's regions:

- BKR Asia/Pacific: Tan Shee Ying from Penang, Malaysia;
- BKR Europe/Middle East/Africa: shared by Alin Stan and Roxanna Niculi from Bucharest, Romania; and
- BKR Americas: Brittany Jones from Charleston, South Carolina, USA.

The final scholarship recipient will be presented at BKR International's Annual Worldwide Meeting in Dublin, Ireland, October 19-22.



**Hans Maessen, Coen Hissink, Lien Le, René van den Outenaar, Rob Zevenbergen, and Peter Janssen.**

# WORLDWIDE BULLETIN

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## SUBMISSIONS

BKR welcomes news and articles from member firms, committees, and task forces, which can be submitted via e-mail, fax, or mail to BKR's Executive Office.

# NICHE NEWS

## Canadian Tax

BKR's Canadian Tax Practice Group Telemeeting was held on June 19. The group discussed graduated rates for testamentary trusts, the CRA's refusal to issue refunds, the non-filing of T1134s and T106s, the liquidation of holding companies, and Section 55. The next telemeeting will take place on October 9.

## Firm Administrators

The Firm Administrators Practice Group held a telemeeting on June 4. Guest Speaker Samantha Lee, technical product manager at CCH, presented an hour-long update on Firm Management Solutions Software. Her presentation informed participants of the latest software enhancements, such as their new mobile app and where they are headed in 2014. The next telemeeting will be held on September 10.

## Human Resources

The Human Resources Practice Group

held a telemeeting on June 11. Guest Speaker and Alliance Partner Richard Slusz, global accounts manager at Becker CPA, presented the new web-based application for Becker's 2013 CPA Exam Review. He also discussed the various pricing options available to BKR members. Other topics included were merit increases, health care insurance coverage, and soft skills training programs. The next telemeeting will be held on September 24.

## SALT

Andy Johnson, a principal with Peisner Johnson & Company (a SALT-only practice located in Dallas), presented a webinar on July 29 on the Texas Franchise Tax Audit Hot Spots, that qualified for one hour of CPE. Andy will be back again on October 28 with another webinar on combined nexus, including what creates sales tax and income tax, and the differences between the two. All members involved with SALT issues are invited!

## CHAIRMAN'S LETTER (Continued)

*Continued from page 1*

respectively. **Tom Murray** (Long Island), representing the United States, and Host **Geoffrey Lewis** (Dublin), representing "the rest of the world," will captain the two teams. Space is limited, so be sure to reserve your spot at the same time you register for the meeting.

One of the initiatives of the Worldwide Board is to improve awareness of member capabilities and to promote and increase referral work among all of our firms. To help us achieve this goal, we are asking all members to report on a quarterly basis the engagements they have received from other BKR members. We are currently collecting information for second quarter, 2013. Please e-mail the Executive Office at [bkr@bkr.com](mailto:bkr@bkr.com) with the name of each new client referred to your firm between April 1 and June 30, the type of engagement/industry, and the approximate

fee. We will compile the results, post them on the BKR website, and report back to you in Dublin.

Our other board initiatives include the development and expansion of international committees, each of which will be monitored by a board member, as well as exploring the various ways we can make membership affordable to firms in developing countries.

I look forward to being with you in Dublin, and sharing information and resources to enhance our firms and expand our professional and personal horizons. Please be sure to register by September 13.

**Regards,**



**Angelo Colombo**

# MEMBER NEWS AND NOTES

## Baltimore, Maryland, USA

**Gross, Mendelsohn & Associates, P.A.** has named **Reid Roberts** and **Scott Handwerger** partners in the firm.

Reid provides audit, accounting, and tax services to construction contractors, non-profits, long-term healthcare providers, and manufacturers and distributors.



**Reid Roberts**

Scott provides tax planning and compliance services to construction contractors, manufacturers and distributors, and restaurants.



**Scott Handwerger**

**Rich Shank** was appointed treasurer of Stocks in the Future, a non-profit organization developed by Johns Hopkins University to teach financial life skills to middle school students.

**Debby Spear** joined the firm as a business development associate. Debby has 28 years of business development experience.



**Debby Spear**

## Chicago, Illinois, USA

**Ostrow Reisin Berk & Abrams, Ltd. (ORBA)** is proud to announce that **Greg Koelling** and **Brandon Vahl** have been elected directors, effective July 1.

Greg focuses on healthcare, real estate development, manufacturing and distribution, and professional service businesses.

Brandon focuses on technology companies, professional service providers, manufacturers and distributors, restaurateurs, and non-profit organizations.

## Houston, Texas, USA

**Briggs & Veselka Co.** has announced the following promotions: **Dennis Baonguis** to audit manager, and **Cheryl Fisher** and **Paige Curran** to tax manager.

## Jacksonville, Florida, USA

The LBA Group is pleased to announce the promotions of managers within the Tax and Audit Departments: **Barbara Finke**, **Jason Lafser**, **Greg Lacina**, **Therese Zeman**, and **Rebecca King**.

Barbara was promoted to senior manager within the Audit and Assurance Services team. Barbara oversees the majority of The LBA Group's not-for-profit audit engagements.

Jason was promoted to senior tax manager. He focuses on clients who practice in healthcare, real estate, retail, and professional services.

Greg and Therese were both promoted to tax manager. Greg focuses on tax planning and preparation for businesses and individuals. Therese focuses on small businesses, professional practices, succession planning, retirement, consulting, and tax planning.

Becky was promoted to senior manager within the Audit and Assurance Services team. She focuses on not-for-profit, manufacturing, and professional services audits and reviews.



**Barbara Finke**



**Jason Lafser**



**Greg Lacina**



**Therese Zeman**



**Becky King**

## Los Angeles, California, USA

**Gumbiner Savett Inc.** announces that **Barbara Rosenbaum** has been elected as president of the CalCPA's Education Foundation. Barbara has 30 years of CPA experience, offering wealthy families and their

businesses assistance with their financial goals with an emphasis on tax.



**Barbara Rosenbaum**

## Paris, France

**ACE Expertise Partners** **Pierre Jarrossay** and **François Seguín**, along with their staff of 26, as well as the office of Starec, have joined **SFC Group** in Paris, where the firm now has four offices, five partners, and a staff of 50. SFC Group employs a total of 230 people, including 22 partners among its 11 locations in France.



**SFC Group Partners Pierre Jarrossay, François Seguín, Pascal Bejon, Sébastien Bergasse, and Sylvie Mercery**

## Philadelphia Region, Pennsylvania, USA

**St. Clair CPA Solutions** has announced that The LaSalle University School of Business honored **William St. Clair, IV**, with The Michael A. DeAngelis Award at its 47th Annual Accounting Awards Dinner.



**Paul Brazina, Dean of the LaSalle University School of Business; William St. Clair, IV; and Jeannie Welsh, PhD, Chair, Department of Accounting, LaSalle University**

# MEETING/TELEMEETING SCHEDULE

## 2013

|                |  |
|----------------|--|
| September 10   | Firm Administrators Practice Group Telemeeting*  |
| September 11   | Marketing Practice Group Telemeeting*  |
| September 16   | Real Estate and Construction Practice Group Telemeeting*   |
| September 17   | Americas Region Tax Practice Group Telemeeting*  |
| September 18   | High Net Worth Families/Estate Planning Practice Group Telemeeting*  |
| September 20   | U.S. Tax Workshop<br>Hilton Chicago O'Hare Airport<br>Chicago, Illinois, USA   |
| September 23   | Business Valuation Practice Group Telemeeting*   |
| September 24   | Human Resources Practice Group Telemeeting*  |
| September 26   | Affordable Housing Practice Group Telemeeting*   |
| October 9      | Canadian Tax Practice Group Telemeeting*   |
| October 16-18  | Manufacturing Practice Group Meeting<br><i>Held in conjunction with the AICPA Global Manufacturing Conference</i><br>JW Marriott Orlando Grande Lakes<br>Orlando, Florida, USA |
| October 19-22  | <b>ANNUAL WORLDWIDE MEETING</b><br>The Shelbourne Hotel<br>Dublin, Ireland   |
| October 28     | SALT Practice Group Telemeeting [11:00 a.m. Eastern Time]  |
| November 4     | Technology (Internal) Practice Group Telemeeting*  |
| November 13-15 | BKR Leadership Institute (Session 3)<br>Tropicana Hotel<br>Las Vegas, Nevada, USA  |
| November 18    | Forensic Accounting/Litigation Support Practice Group Telemeeting*   |
| November 20    | Future Leaders Practice Group Telemeeting*   |
| December 9     | Managing Partner Roundtable Meetings<br>The Bellagio Hotel<br>Las Vegas, Nevada, USA   |

## 2014

|                         |  |
|-------------------------|--|
| May 2-5                 | ASIA/PACIFIC AND EMEA JOINT REGIONAL MEETING<br>Hilton Istanbul<br>Istanbul, Turkey  |
| May 7-9                 | BKR Leadership Institute (Session 4)<br>Doubletree Metropolitan Hotel<br>New York, New York, USA   |
| May 30<br>May 30-June 3 | Governmental/Not-for-Profit Accounting and Auditing Practice Group Meeting<br>AMERICAS REGIONAL MEETING<br>The Ritz-Carlton<br>Denver, Colorado, USA |
| October 18-21           | <b>ANNUAL WORLDWIDE MEETING</b><br>The Fairmont Hotel<br>San Francisco, California, USA  |

\* All telemeetings are held at 2:00 p.m. Eastern Time except where noted.